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### 2EE - ARIANA NATHEN

Serious scholarly analyses of the types and roles of accountability in health care first appeared in the late 1980s. That issue, along with the related issue of responsibility in health care, has continued to interest policymakers, analysts and scholars ever since. Indeed, there has been a renewed surge of interest in recent years, with growing attention to the notion of accountable care organizations in the US, clinical audits in the UK, and governance as stewardship in many other countries. Accountability and responsibility in health care was also the theme of a major international conference organized by the Israel National Institute for Health Policy Research, which was held in Jerusalem in 2009. This book is a collection of scholarly articles on the themes of accountability and responsibility in health care and seeks to be the premier book in that field. It includes selected papers from the 2009 Jerusalem Conference, analytic essays on how accountability and responsibility are playing out in eight different countries, and reprints of some of the classic articles in the field. The book will interest policymakers, managers, researchers and students, and many of the ideas presented here will help shape the development of this field in the years ahead. Some of these ideas have appeared in other forums; the unique contribution of this volume is that it is the first to bring together so many different perspectives on accountability and responsibility in health care. This volume will both acquaint readers with some of the latest thinking on accountability and responsibility in health care, and will serve as a catalyst for future reflection, research and writing in this area. Contents: Preliminaries and Introductory Essays: Preface (Richard Scheffler) General Introduction and an Overview of the Volume (Bruce Rosen, Avi Israeli and Stephen Shortell) Accountability in Health Care Reconsidered (Bruce Rosen, David Chinitz and Avi Israeli) Responsibility and Accountability — Talk is Cheap ... (Avi Israeli) From the Classics: Introduction to the Classic Articles (Bruce Rosen) What Is Accountability in Health Care? (Ezekiel J Emanuel and Linda L Emanuel) The Ethics of Accountability

in Managed Care Reform (Norman Daniels and James Sabin) Assessment and Accountability: The Third Revolution in Medical Care (Arnold S Relman) Agency, Contract, and Governance: Shifting Shapes of Accountability in the Health Care Arena (Carolyn Hughes Tuohy) Country Essays: Introduction to the Country Essays (Bruce Rosen and Suszy Lessof) Canada (Gregory P Marchildon and Sara Allin) Czech Republic (Ewout van Ginneke and Jan Šturma) England (Anna Maresso) Hungary (Péter Gaál, Szabolcs Szigeti and Matthew Gaskins) Israel (Bruce Rosen and Avi Israeli) Italy (Anna Maresso and Andrea Donatini) Finland (Lauri Vuorenkoski and Philipa Mladovsky) Spain (Sandra García-Armesto, Cristina Hernández-Quevedo, M B Abadía-Taira and E Bernal-Delgado) Selected Papers From the Jerusalem Health Policy Conference: Preface (Shlomo Mor-Yosef) Introduction to the Conference Papers (Avi Israeli, Stephen Shortell and Bruce Rosen) Section A: Public Accountability: Governance and Stewardship Introduction — Public Accountability (Richard B Saltman, Gabriel I Barbash and Jack Habib) Context, Culture, and the Practical Limits of Health Sector Accountability (Richard B Saltman) Difficulties in Making Accountability Practical (Ezekiel Emanuel) Responsibility and Accountability in Preventive Medicine — Are We Doing Too Much or Too Little? (Siegal Sadetzki) The Global Shortage of Health Workers and Pay for Performance (Richard M Scheffler) Addressing Healthcare Inequities in Israel by Eliminating Prescription Drug Copayments (Asher Elhayany and Shlomo Vinker) Common Trends in Public Stewardship of Health Care (Gregory P Marchildon and Wallace Lockhart) Section B: Social Support Introduction — Social Support (David Chinitz, Martin McKee and Rachel Nissanholtz) Legends of Health Policy and Management (David Chinitz) Solidarity in a Changing World (Martin McKee) Health Inequity in Israel: Past, Present, and Future (Leon Epstein) Reducing Health Inequalities in Clalit Health Services: From Vision to Reality (Ran Balicer, Efrat Shadmi, Ornit Bartal, Nicky Lieberman, Dorit Weiss, Margalit Goldfracht, Arnon D Cohen, Sigal Regev-Rosenberg, Orit Jacobson and Eli Defes) From Measurement to Comprehensive Policy: The Action Plan of Maccabi Health-

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formance: Proceed with Care! (Alan Maynard) Conclusions and Take-Away Lessons (Stephen Shortell) Readership: Policymakers, managers, scholars and researchers in the healthcare industry. Keywords: Accountability; Healthcare; Ethics; Governance; Health Workforce; Stewardship; Health Policy and Management; Personal Responsibility; Government; Social Key Features: The book includes pivotal material based on a 2009 global health conference comprising over 700 individuals from more than 30 countries. The volume showcases reports by leading experts from 8 different countries on the latest developments in global accountability and responsibility in health care. Few books in this area offer such a unique perspective.

While health literacy is a relatively new multidisciplinary field, it is vital to the successful engagement with and communication of health with patients, caregivers, and the public. This book 'New Directions in Health Literacy Research, Theory, and Practice' provides an introduction to health literacy research and practice and highlights similar scholarship in related disciplines. The book is organized as follows: the first chapter explains the still-evolving definition of health literacy; the next three chapters discuss developments and new directions in health literacy research, then a further two chapters are devoted to developments and new directions in health literacy theory. Two chapters explore health literacy interventions for vulnerable populations; four chapters cover health literacy leadership efforts; six chapters describe developments and new directions in disciplines that are similar to health literacy; and six chapters portray diverse health literacy practices. A preface from Richard Carmona M.D., the former U.S. Surgeon General, is included in the book. Although the book is intended primarily for health literacy researchers, practitioners and students, the diverse topics and approaches covered will be of interest to all healthcare and public health researchers, practitioners, and students, as well as scholars in related fields, such as health communication, science communication, consumer health informatics, library science, health disparities, and mass communication. As Dr. Carmona concludes in his preface: 'This is essential reading for all health practitioners.'

Public Health is regarded as the basis and cornerstone of health, generally and in medicine. Defined as the science and art of preventing disease, prolonging life and promoting health through the organized efforts and informed choices of society, organizations, public and private, communities and individuals, this discipline has

been renewed by the incorporation of multiple actors, professions, knowledge areas and it has also been impacted and promoted by multiple technologies, particularly - the information technology. As a changing field of knowledge, Public Health requires evidence-based information and regular updates. Current Topics in Public Health presents updated information on multiple topics related to actual areas of interest in this growing and exciting medical science, with the conception and philosophy that we are working to improve the health of the population, rather than treating diseases of individual patients, taking decisions about collective health care that are based on the best available, current, valid and relevant evidence, and finally within the context of available resources. With participation of authors from multiple countries, many from developed and developing ones, this book offers a wide geographical perspective. Finally, all these characteristics make this book an excellent update on many subjects of world public health.

The anthrax incidents following the 9/11 terrorist attacks put the spotlight on the nation's public health agencies, placing it under an unprecedented scrutiny that added new dimensions to the complex issues considered in this report. The Future of the Public's Health in the 21st Century reaffirms the vision of Healthy People 2010, and outlines a systems approach to assuring the nation's health in practice, research, and policy. This approach focuses on joining the unique resources and perspectives of diverse sectors and entities and challenges these groups to work in a concerted, strategic way to promote and protect the public's health. Focusing on diverse partnerships as the framework for public health, the book discusses: The need for a shift from an individual to a population-based approach in practice, research, policy, and community engagement. The status of the governmental public health infrastructure and what needs to be improved, including its interface with the health care delivery system. The roles nongovernment actors, such as academia, business, local communities and the media can play in creating a healthy nation. Providing an accessible analysis, this book will be important to public health policy-makers and practitioners, business and community leaders, health advocates, educators and journalists.

This book constitutes the refereed proceedings of the Third International KR4HC 2011 workshop held in conjunction with the 13th Conference on Artificial Intelligence in medicine, AIME 2011, in Bled, Slovenia, in

July 2011. The 11 extended papers presented together with 1 invited paper were carefully reviewed and selected from 22 submissions. The papers cover topics like health care knowledge sharing; health process; clinical practice guidelines; and patient records, ontologies, medical costs, and clinical trials.

In this volume, scientists and practitioners write about new methods and technologies for improving the operation of health care organizations. Statistical analyses play an important role in these methods with the implications of simulation and modeling applied to the future of health care. Papers are based on work presented at the Second International Conference on Health Care Systems Engineering (HCSE2015) in Lyon, France. The conference was a rare opportunity for scientists and practitioners to share work directly with each other. Each resulting paper received a double blind review. Paper topics include: hospital drug logistics, emergency care, simulation in patient care, and models for home care services.

The decade ahead will test the nation's nearly 4 million nurses in new and complex ways. Nurses live and work at the intersection of health, education, and communities. Nurses work in a wide array of settings and practice at a range of professional levels. They are often the first and most frequent line of contact with people of all backgrounds and experiences seeking care and they represent the largest of the health care professions. A nation cannot fully thrive until everyone - no matter who they are, where they live, or how much money they make - can live their healthiest possible life, and helping people live their healthiest life is and has always been the essential role of nurses. Nurses have a critical role to play in achieving the goal of health equity, but they need robust education, supportive work environments, and autonomy. Accordingly, at the request of the Robert Wood Johnson Foundation, on behalf of the National Academy of Medicine, an ad hoc committee under the auspices of the National Academies of Sciences, Engineering, and Medicine conducted a study aimed at envisioning and charting a path forward for the nursing profession to help reduce inequities in people's ability to achieve their full health potential. The ultimate goal is the achievement of health equity in the United States built on strengthened nursing capacity and expertise. By leveraging these attributes, nursing will help to create and contribute comprehensively to equitable public health and health care systems that are designed to work for everyone. The Future

of Nursing 2020-2030: Charting a Path to Achieve Health Equity explores how nurses can work to reduce health disparities and promote equity, while keeping costs at bay, utilizing technology, and maintaining patient and family-focused care into 2030. This work builds on the foundation set out by The Future of Nursing: Leading Change, Advancing Health (2011) report.

5 care reforms. Part II: Price Regulation The second part of this volume examines the role of price regulation in controlling health care costs. It contains three chapters. In chapter seven, I examine the alternatives for regulating pharmaceutical prices. In chapter eight, Jack Hadley examines the impact of various forms of hospital price regulation; while in chapter nine, Mark Pauly examines the role of price regulation in controlling physician fees. Chapter seven focuses on the issue of regulating pharmaceutical prices. There are two key issues examined in this paper. First, is there a clear need for price regulation, and second, can price regulation work in this industry? In response to the first question, I come to the conclusion that the proponents of price regulation have not really proven their case. Although the financial returns in the pharmaceutical industry have been slightly higher than expected during the 1970s and 1980s, there is not overwhelming evidence of "price gouging" or excessive profits on the part of the industry. In response to the second question, the answer is clearly no. The traditional approaches to price regulation will not have the intended effect of eliminating excess profits from the industry while maintaining the incentives for research and development. First, rate-of-return regulation, the most natural approach, would result in many adverse incentives-including excessive investment in research and development in order to inflate the rate base used to calculate the allowable returns.

Consumer health websites have garnered considerable media attention, but only begin to scratch the surface of the more pervasive transformations the Internet could bring to health and health care. Networking Health examines ways in which the Internet may become a routine part of health care delivery and payment, public health, health education, and biomedical research. Building upon a series of site visits, this book: Weighs the role of the Internet versus private networks in uses ranging from the transfer of medical images to providing video-based medical consultations at a distance. Reviews technical challenges in the areas of quality of service, security, reliability, and access, and looks at the potential utility of the next generation of online technologies. Discusses ways

health care organizations can use the Internet to support their strategic interests and explores barriers to a broader deployment of the Internet. Recommends steps that private and public sector entities can take to enhance the capabilities of the Internet for health purposes and to prepare health care organizations to adopt new Internet-based applications.

This volume brings together such topics as the history of psychiatry, biomedical ethics in history, military medicine, children, women and changing gender roles in modern medicine, public health history, and a special communication on the history of Canadian hospital workers. Of special note is a paper by internationally renowned historian, Dr Peter L. Twohig, Canadian Research Chair in the History of the Atlantic World at Saint Mary's University in Halifax, Nova Scotia. It is well-illustrated with images and diagrams pertaining to the history of medicine.

Focuses on how to teach the psychology of women course with emphasis on three main themes: critical thinking skills, integration of knowledge, and multiculturalism.

With today's health care industry so highly regulated, it behooves health system and facility executives to actively influence legislation and regulation at all levels -- local, state and federal. The Health Care Providers' Government Relations Handbook provides health executives and their consultants with the expertise to develop their own long-term plan for government relations and explains how to utilize the services of contract lobbyists more efficiently. Executives, strategists, attorneys, and other advisors can draw from the book's numerous real life examples and case studies to craft their own strategy for achieving their organization's goals.

A study in the collision between Western medicine and the beliefs of a traditional culture focuses on a hospitalized child of Laotian immigrants whose belief that illness is a spiritual matter comes into conflict with doctors' methods.

Most industries have plunged into data automation, but health care organizations have lagged in moving patients' medical records from paper to computers. In its first edition, this book presented a blueprint for introducing the computer-based patient record (CPR). The revised edition adds new information to the original book. One section describes recent developments, including the creation of a computer-based patient record institute. An international chapter highlights what is new in this still-emerging technology. An expert committee explores the potential of

machine-readable CPRs to improve diagnostic and care decisions, provide a database for policymaking, and much more, addressing these key questions: Who uses patient records? What technology is available and what further research is necessary to meet users' needs? What should government, medical organizations, and others do to make the transition to CPRs? The volume also explores such issues as privacy and confidentiality, costs, the need for training, legal barriers to CPRs, and other key topics.

Racial and ethnic disparities in health care are known to reflect access to care and other issues that arise from differing socioeconomic conditions. There is, however, increasing evidence that even after such differences are accounted for, race and ethnicity remain significant predictors of the quality of health care received. In Unequal Treatment, a panel of experts documents this evidence and explores how persons of color experience the health care environment. The book examines how disparities in treatment may arise in health care systems and looks at aspects of the clinical encounter that may contribute to such disparities. Patients' and providers' attitudes, expectations, and behavior are analyzed. How to intervene? Unequal Treatment offers recommendations for improvements in medical care financing, allocation of care, availability of language translation, community-based care, and other arenas. The committee highlights the potential of cross-cultural education to improve provider-patient communication and offers a detailed look at how to integrate cross-cultural learning within the health professions. The book concludes with recommendations for data collection and research initiatives. Unequal Treatment will be vitally important to health care policymakers, administrators, providers, educators, and students as well as advocates for people of color.

The IMF Working Papers series is designed to make IMF staff research available to a wide audience. Almost 300 Working Papers are released each year, covering a wide range of theoretical and analytical topics, including balance of payments, monetary and fiscal issues, global liquidity, and national and international economic developments.

Regional health care databases are being established around the country with the goal of providing timely and useful information to policymakers, physicians, and patients. But their emergence is raising important and sometimes controversial questions about the collection, quality, and appropriate use of health care data. Based

on experience with databases now in operation and in development, *Health Data in the Information Age* provides a clear set of guidelines and principles for exploiting the potential benefits of aggregated health data--without jeopardizing confidentiality. A panel of experts identifies characteristics of emerging health database organizations (HDOs). The committee explores how HDOs can maintain the quality of their data, what policies and practices they should adopt, how they can prepare for linkages with computer-based patient records, and how diverse groups from researchers to health care administrators might use aggregated data. *Health Data in the Information Age* offers frank analysis and guidelines that will be invaluable to anyone interested in the operation of health care databases.

This volume of *Research in Law and Economics* contains articles that address important legal and economic developments in the areas of healthcare, intellectual property and labor settlements, competitive effects, cartel overcharges, and the U.S. Federal Trade Commission ("FTC").

This book examines medical systems and institutions in three K'iche' Maya communities to reveal the conflicts between indigenous medical care and the Guatemalan biomedical system. It shows the necessity of cultural understanding if poor people are to have access to medicine that combines the best of both local tradition and international biomedicine.

*The Future of Nursing* explores how nurses' roles, responsibilities, and education should change significantly to meet the increased demand for care that will be created by health care reform and to advance improvements in America's increasingly complex health system. At more than 3 million in number, nurses make up the single largest segment of the health care work force. They also spend the greatest amount of time in delivering patient care as a profession. Nurses therefore have valuable insights and unique abilities to contribute as partners with other health care professionals in improving the quality and safety of care as envisioned in the Affordable Care Act (ACA) enacted this year. Nurses should be fully engaged with other health professionals and assume leadership roles in redesigning care in the United States. To ensure its members are well-prepared, the profession should institute residency training for nurses, increase the percentage of nurses who attain a bachelor's degree to 80 percent by 2020, and double the number who pursue doctorates. Furthermore, regulatory and institutional obstacles -- including limits on nurs-

es' scope of practice -- should be removed so that the health system can reap the full benefit of nurses' training, skills, and knowledge in patient care. In this book, the Institute of Medicine makes recommendations for an action-oriented blueprint for the future of nursing.

*Administrative Topics in Athletic Training: Concepts to Practice* is a dynamic text that addresses important administrative issues and procedures as well as fundamental concepts, strategies, and techniques related to the management of all aspects of an athletic training health care delivery system. Unlike traditional organization and administration textbooks, this text delivers a multitude of content focused on classical management theory. Drs. Gary Harrelson, Greg Gardner, and Andrew Winterstein have presented a balance of theory and application in *Administrative Topics in Athletic Training: Concepts to Practice*, including case studies and scenarios in each chapter to help students realize immediate application of the content. Content areas covered include:

- Leadership and management theory and concepts
- Risk management and legal issues
- Finance
- Human Resources
- Ethical issues
- Athletic Training Administration
- Medical records and documentation
- Insurance and reimbursement
- Organizational skills
- Improving organizational performance
- Employment issues
- Case studies

Unique benefits and features include:

- Extensive discussion of management theory
- Chapters on ethics and risk management
- Strong focus on professional development issues
- Presentation of unique reimbursement models
- Discussion of issues in the educational setting

With its valuable information, insightful theoretical concepts, helpful models, and practical case studies, *Administrative Topics in Athletic Training: Concepts to Practice* is a valuable text for any undergraduate, entry-level, or graduate education program in athletic training.

In a healthcare system that is rapidly changing, *Global Healthcare Issues and Policies* presents students with up-to-date information on topics such as culture, religion and health; health research; ethics and health; reproductive health; infectious diseases; chronic diseases; nutrition; mental health; environmental health; aging; ambulatory care; economics and health care; health care insurance; and more. Each chapter includes objectives, key terms, cultural, religious, economic and political influences on chapter topics, case studies, review questions, and current research.

In the realm of health care, privacy protections are needed to preserve patients' dig-

nity and prevent possible harms. Ten years ago, to address these concerns as well as set guidelines for ethical health research, Congress called for a set of federal standards now known as the HIPAA Privacy Rule. In its 2009 report, *Beyond the HIPAA Privacy Rule: Enhancing Privacy, Improving Health Through Research*, the Institute of Medicine's Committee on Health Research and the Privacy of Health Information concludes that the HIPAA Privacy Rule does not protect privacy as well as it should, and that it impedes important health research.

This work is a comprehensive study of the status, problem areas, and probable direction of health care financing. It is meant to respond to text and instruction needs. Eastaugh's book is also sufficiently inclusive to constitute a source book for professionals in health care administration and benefits planning. The 22 chapters cover all of the issues that relate to the high costs of medical care. Eastaugh includes exhaustive references to current research and makes practical recommendations for improving the provision of care and the containment of costs.

*Key Topics in Surgical Research and Methodology* represents a comprehensive reference text accessible to the surgeon embarking on an academic career. Key themes emphasize and summarize the text. Four key elements are covered, i.e. Surgical Research, Research Methodology, Practical Problems and Solutions on Research as well as Recent Developments and Future Prospects in Surgical Research and Practice.

This volume offers the insights of management experts on options such as diversification, mergers and acquisitions, vertical integration, what total quality management is all about, and how it fits into the organizational structure. Health care managers will find proven methods for planning for future growth and fostering good relationships with customers, government agencies, and suppliers.

The purpose of this research paper is to demonstrate how the USAF can take additional steps to de-stigmatize mental health treatment, and encourage help seeking behavior among its active duty members. Its aim is to spread awareness of current mental health issues, and to offer some solutions in coping with issues involved with seeking help for mental health care. This paper discusses the stigma surrounding mental health care within society and the military. The review of issues concentrates on generic and historic sources of mental health topics, as well several primary military resources. It presents a thorough and

balanced look at the current issues impacting mental health, and what has caused these issues to remain. The research then examines the initiatives the USAF has recently undertaken to address these issues. It suggests the military is not immune from the problems associated with seeking help for mental health care, and though the USAF has recognized the problems, its efforts, up until now, have not been entirely successful at de-stigmatizing the use of military care facilities for mental health care. Finally, the research suggests ways the USAF could further alleviate the problems in the future, and encourage more help seeking behavior among its members.

This handbook explores the rapid growth in childhood developmental disabilities (DD) treatments. It reviews current evidence-based treatments for common psychopathologies and developmental disorders and evaluates the strengths of the treatments based on empirical evidence. Spanning infancy through the transition to young adulthood, chapters provide definitions, etiologies, prevalence, typical presentation and variants, assessment and diagnostic information, and age considerations. Chapters also review established and emerging psychological approaches and pharmacotherapies for cognitive, behavioral, emotional, medical, academic, and developmental issues as diverse as mood disorders, the autism spectrum, memory problems, feeding disorders, Tourette syndrome, and migraines. The wide range of topics covered aids practitioners in working with the complexities of young clients' cases while encouraging further advances in an increasingly relevant field. Topics featured in this handbook in-

clude: An introduction to Applied Behavior Analysis. Parent training interventions. Treatment strategies for depression in youth. Assessment and treatment of self-injurious behaviors in children with DD. Treatment approaches to aggression and tantrums in children with DD. Interventions for children with eating and feeding disorders. The Handbook of Childhood Psychopathology and Developmental Disabilities Treatment is a must-have resource for researchers, graduate students, clinicians, and related therapists and professionals in clinical child and school psychology, pediatrics, social work, developmental psychology, behavioral therapy/rehabilitation, child and adolescent psychiatry, and special education.

The Institute of Medicine study Crossing the Quality Chasm (2001) recommended that an interdisciplinary summit be held to further reform of health professions education in order to enhance quality and patient safety. Health Professions Education: A Bridge to Quality is the follow up to that summit, held in June 2002, where 150 participants across disciplines and occupations developed ideas about how to integrate a core set of competencies into health professions education. These core competencies include patient-centered care, interdisciplinary teams, evidence-based practice, quality improvement, and informatics. This book recommends a mix of approaches to health education improvement, including those related to oversight processes, the training environment, research, public reporting, and leadership. Educators, administrators, and health professionals can use this book to help achieve an approach to education that better prepares clinicians to meet both the needs of patients and the require-

ments of a changing health care system. Public Health Law Research: Theory and Methods definitively explores the mechanisms, theories and models central to public health law research – a growing field dedicated to measuring and studying law as a central means for advancing public health. Editors Alexander C. Wagenaar and Scott Burris outline integrated theory drawn from numerous disciplines in the social and behavioral sciences; specific mechanisms of legal effect and guidelines for collecting and coding empirical datasets of statutory and case law; optimal research designs for randomized trials and natural experiments for public health law evaluation; and methods for qualitative and cost-benefit studies of law.. They also discuss the challenge of effectively translating the results of scientific evaluations into public health laws and highlight the impact of this growing field. “How exactly the law can best be used as a tool for protecting and enhancing the public’s health has long been the subject of solely opinion and anecdote. Enter Public Health Law Research, a discipline designed to bring the bright light of science to the relationships between law and health. This book is a giant step forward in illuminating that subject.” -- Stephen Teret, JD, MPH, Professor, Director, Center for Law and the Public's Health, Johns Hopkins Bloomberg School of Public Health “Wagenaar and Burris bring a dose of much needed rigor to the empirical study of which public health law interventions really matter, and which don't.” -- Bernard S. Black, JD, Chabraja Professor, Northwestern University Law School and Kellogg School of Management Companion Web site: [www.josseybass.com/go/wagenaar](http://www.josseybass.com/go/wagenaar)